



Economy Scrutiny Committee

Date: Thursday, 6 February 2020

Time: 10.00 am

Venue: Council Antechamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for Members only at 9.30am in Committee Room 6 (Room 2006), 2nd Floor of Town Hall Extension

Access to the Council Antechamber

Public access to the Council Antechamber is on Level 2 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. That lobby can also be reached from the St. Peter's Square entrance and from Library Walk. **There is no public access from the Lloyd Street entrances of the Extension.**

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Membership of the Economy Scrutiny Committee

Councillors - H Priest (Chair), Abdullatif, Green, Hacking, Johns, Noor, Raikes, Shilton Godwin, K Simcock and Stanton

Agenda

- 1. Urgent Business**
To consider any items which the Chair has agreed to have submitted as urgent.
- 2. Appeals**
To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.
- 3. Interests**
To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.
- 4. Minutes** 5 - 12
To approve as a correct record the minutes of the meeting held on 9 January 2020.
- 4a. Minutes of the District Centres Sub Group** 13 - 20
To receive the minutes of the District Centres Sub Group meeting held on 28 November 2019.
- 5. The Council's Updated Financial Strategy and Budget reports 2020/21**
Report to follow.
- 5a. Growth and Development Budget report 2020/21**
Report to follow.
- 6. Delivering the Our Manchester Strategy - Update from the Leader**
Report to follow.
- 7. Delivering the Our Manchester Strategy - Update from the Executive Member for Housing and Regeneration** 21 - 30
This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester strategy for those areas within the portfolio of the Executive Member for Housing and Regeneration.

8. Overview Report

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Report of the Governance and Scrutiny Support Unit

This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

9. Northern Gateway Strategic Business Plan

Report to follow.

10. Exclusion of Press and Public

The officers consider that the following item contains exempt information as provided for in the Local Government Access to Information Act and that the public interest in maintaining the exemption outweighs the public interest in disclosing the information. The Committee is recommended to agree the necessary resolutions excluding the public from the meeting during consideration of this item.

11. Northern Gateway Strategic Business Plan (Press Excluded)

Report to follow.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Economy Scrutiny Committee has responsibility for looking at how the city's economy is growing and how Manchester people are benefiting from the growth.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

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Smoking is not allowed in Council buildings.

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Further Information

For help, advice and information about this meeting please contact the Committee Officer:

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This agenda was issued on **Wednesday, 29 January 2020** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Mount Street Elevation), Manchester M60 2LA

Economy Scrutiny Committee

Minutes of the meeting held on Thursday, 9 January 2020

Present:

Councillor H Priest (Chair) – in the Chair

Councillors Green, Hacking, Noor, Raikes, Shilton Godwin and Stanton

Also present:

Councillor Leese, Leader

Councillor Rahman, Executive Member for Culture, Leisure and Skill

Apologies: Councillors Abdullatif, Douglas, Johns and K Simcock

ESC/20/1 Minutes

Decision

To approve the minutes of the meeting held on the 5 December 2019 as a correct record.

ESC/20/2 The Council's Updated Financial Strategy and Budget reports 2020/21

The Committee considered a report of the Chief Executive and the Deputy Chief Executive and City Treasurer, which provided an update on the Council's overall financial position and set out the next steps in the budget process. In doing so, the report outlined Officer proposals for how the Council could deliver a balanced budget for 2020/21.

In conjunction to the above, the Committee also received and considered the draft Council Business Plan for 2020/21 and the Growth and Development medium term financial plan (MTFP) and budget proposals for 2020/21.

Officers highlighted that the 2020/21 budget would be a one year roll over budget. It would reflect the fact the Council had declared a climate emergency and would also continue to reflect the priorities identified in the previous three-year budget strategy.

Taken together, the reports and the MTFP illustrated how the directorate would work to deliver the Our Corporate Plan and progress towards the vision set out in the Our Manchester Strategy.

Some of the key points that arose from the Committees discussions were:-

- An explanation was sought as to of the difference between the Growth and Development Directorate's gross budget of £57.6m and net budget of £8.179m;
- Were the base budget figures within the Growth and Development budget based on the original budget proposed at the start of the financial year or revised figures;

- Clarification was sought if any further investment was planned past 2020/21 for highways maintenance;
- What assessment had been undertaken in balancing the risk in increasing the service charge relating to New Smithfield Market and ensuring there was not a reduction in market traders;
- Could further information be provided in relation to equalities and diversity within the Business Plans, with specific reference to a commitment to diversity at senior levels;
- Had any consideration been given to other alternative KPI's for markets other than the income generated for the Council, such as the local economic impact;
- As part of the proposed 2020/21 budget, what investment, if any, was proposed within the Council's estate to reflect the actions needed to comply with climate emergency the Council declared in July 2019;
- Clarification was sought as to whether the additional funding resource for Lloyd Street public conveniences for 2020/21 had been secured;
- What was the timescale for the proposed improvements to Whythenshawe markets.

The Head of Finance for Corporate Services, Neighbourhoods and Growth and Development explained that the gross budget figures included all expenditure items such as staffing, premises and operating costs, whereas the net budget figures was the what was left of the gross budget once it had been offset by any income, grants or other external contributions. In terms of the budget figures, he advised that the figures were based on the latest figures, which had been adjusted in year to reflect known changes in inflation.

The Strategic Director (Growth and Development) commented that there was provision within the 2020/21 capital programme for highway improvements and as part of the forward capital strategy, further commitments into highways would be reviewed and explored, which would include looking at opportunities for funding from national government and within the Greater Manchester region to secure investment into the Council's highways estate.

The Director of Commercial and Operations advised that the service charge to markets was set by the Royal Institute of Chartered Surveyors which the Council could not control. What was within the Council's control in relation to markets was the rental charge charged to traders. The rental level was set at a level which was hoped to achieve the budget target. Specifically in relation to New Smithfield Market, it was explained that the site was very challenging as it required a significant level of investment to bring it up to the Council's desired standard and this was an ongoing project, looking at potential options for capital investment which would start to reduce the service charge.

In terms of the comments raised around equality and diversity, Officers advised that this would be reflected in the next suite of budget papers at the February cycle of scrutiny meetings.

The Head of Finance for Corporate Services, Neighbourhoods and Growth and Development confirmed that £155,000 had been allocated in the 2020/21 budget to fund the ongoing costs of Lloyd Street public toilets.

The Director of Commercial and Operations advised that in relation to the local economic impact of the district markets, an study had been undertaken and the results had been received recently. A headline finding from the study was that local district markets had a positive economic impact in the areas that they were located. Effectively this was reflect in the budget as there was still a proposed subsidy for Wythenshawe market and there was income generated from the other district markets. There were no proposals to change the operation of the markets and proposals were being considered in relation to future investment within the district markets to make them more vibrant and generate more activity.

The Strategic Director (Growth and Development) confirmed that there was clear plans within the Council's capital strategy to address zero carbon targets across the Council's operation estate. He also commented that within the Zero Carbon Action Plan, which would be considered by the Executive, there would be a need to look at some of the bigger challenges within the Council's estate, such as the HRA owned estate and the council's fleet of vehicles.

The Committee was informed that it was intended to consult on proposals for Wythenshawe Market with Ward Councillors and Executive Members over the first quarter of 2020, which would then be formally considered by the Executive in the start of the new Municipal Year.

Decision

The Committee:-

- (1) Recommends that their comments be submitted for consideration by the Executive at their meeting on 15 January 2020, specifically the comments made around benefits that district markets bring to local communities and economies.
- (2) Requests that in the suite of budget papers to be considered at its next meet, reference to Housing and Residential Growth is included.

ESC/20/3 The City's Future Economy and Labour Market Requirements

The Committee considered a report of the Head of Work and Skills, which provided information on the city's current labour market using the data and intelligence that was currently available, providing an overview of skills demand and supply. The report set out some of the work in which the Council and its partners were connecting residents to opportunities arising from the city's growth, as well as ensuring businesses had access to the skills they needed to grow.

The Head of Work and Skills referred to the main points and themes within the report, which included:-

- A number of external factors (ranging from global, to national and local) were impacting on UK economies and more specifically Manchester's economy, which was resulting in industry skills needs moving and changing faster than the skills sector;

- An overview of Manchester's current labour market and employment by broad industry;
- Areas of anticipated future growth and demand that would drive the city's growth and productivity;
- The need for a highly skilled workforce which would be fundamental to Manchester's economic growth;
- A talent pipeline needed to be developed to enable employers to grow their own talent from within the city to meet their future growth ambitions
- An overview of Manchester residents' performance within Further, Higher and Adult Education provision;
- Employers in key-growth sectors were increasingly recognising the need to work in partnership with training providers to develop higher-level roles for their industries aligned to apprenticeship standards, which were lacking in some sectors;
- The Apprenticeship Levy had brought major change to the apprenticeship market and whilst it was introduced to increase take-up, the trend nationally has been a continued decline; and
- How the Council was responding to the skills challenges through the Our Manchester Industrial Strategy and the Work and Skills Strategy 2016/20.

Some of the key points that arose from the Committees discussions were:-

- As there was not a direct match between the sectors identified as unique and an asset to the region and the sectors that had been identified as key growth sectors, it was queried as to where the Council should prioritise for skills and investment - the unique sectors where fewer Manchester residents worked or the foundational economy;
- Should greater consideration be given to a more broader base of skills provision, such as digital skills;
- How were employment opportunities within the foundation economy being taken into consideration as there was concern that these were not being taken into account as areas of employment that were of worthwhile employment;
- There was concern that with the hollowing out of the intermediary economy, there would not be enough opportunities within those sectors identified as unique and an asset to the city, for those employed within the foundation economy who had aspirations of working in higher level knowledge based employment;
- It was highlighted that the Government's Apprenticeship Strategy had been an abject failure and many people had been let down by this scheme, as such was the Council lobbying for something less unwieldy to the current Apprenticeship Levy;
- There was concern around the language used in connection to the foundation economy and the negative connotations this often brought about;
- It needed to be acknowledged that there was value to be added in many jobs associated with the foundation economy, and there also needed to acknowledge that some people wanted to work and progress within the areas that were considered to be in the foundation economy such as retail, hospitality and social care; and

- Had any analysis been undertaken on the effect of the increase in the national living wage might have on the viability of some sub sectors of the foundation economy.

The Head of Work and Skills advised that the work of the Council focussed on getting people into good quality, sustainable employment and the Adult Education and Skills Plan would look at how the Council could create better opportunities for Manchester residents to secure employment within such sectors. She then referred Member to examples of this within the report, citing the opportunities that would be brought about by the Factory Project and also work to date at Airport City.

In terms of the foundation economy and high end economy, it was commented that these could not be separated as the foundation economy was the bedrock that supported other economies. The Local Industrial Strategy would aim to look at utilising the levers available to make a real difference within the foundation economy, such as the provision of the real living wage, investment in skill development by employers and working with the anchor institutions within the city were contributing and providing opportunities for Manchester residents. The Head of Work and Skills acknowledged the difficulties in moving from the foundation economy to the higher level skills economy due to the hollowing out of the intermediary economy and provided examples of steps being taken to try and address this.

The Head of Work and Skills advised that in terms of the Apprenticeship Levy, there had been a number of asks of Government at a Greater Manchester level but there was no appetite from Government to change the current arrangements at present. The Executive Member for Culture, Leisure and Skills acknowledged that the current apprenticeship scheme was not working effectively and agreed to lobby government for a change to the scheme.

The Head of Work and Skills commented that there had been research undertaken on the national living wage and the real living wage in terms of impact on individuals and families in terms of family income, but was not aware of any research on the impact at a sector/sub sector level. She agreed to investigate this and report back to the Committee.

Decision

The Committee notes the report.

ESC/20/4 The City's Future Economy and Labour Market Requirements - CEIAG and Skills for Life

The Committee considered a report of the Head of Work and Skills, which highlighted the significant positive transformation Careers education, information, advice and guidance (CEIAG) had undergone over the last four years and provided an update on the developments, including and update on Skills for Life and how this was contributing towards preparing young people for future labour markets.

The Head of Work and Skills referred to the main points and themes in the report, which included:-

- The national context for schools and colleges to secure independent careers guidance for all registered pupils at the school/college in years 8 to 3 on the full range of education and training options, including apprenticeships;
- An overview of the Greater Manchester context and activity, including the prioradvisities of the Greater Manchester Careers and Participation Strategy;
- The role and purpose of Enterprise Advisor Networks to work strategically with school leadership teams to guide and influence the development and implementation of an effective careers programme;
- The work carried out by the GM Careers Hub and the CEIAG Network;
- How the Council supported the most disadvantaged linking in with the work around transition and prevention of NEET;
- The role of the Council's Work and Skills Team in supporting employer's engagement with schools and colleges to maximise the opportunities for young people; and
- An update on Skills for Life (formally known as Curriculum for Life) in raising the profile of the transferable skills required by all employers so that children and young people understood the importance and relevance, especially in emerging sectors and changing labour market.

Some of the key points that arose from the Committees discussions were:-

- It was suggested that it would be useful to compare how Manchester performed in encouraging quality provision of careers programmes with other core cities across the country;
- It was queried that in the inevitability of a future recession, would the Council be able to request funding from Government to continue to provide CEIAG in Manchester
- It was requested for more information on which schools were engaged with Inspiring IAG;
- It was highlighted that by sharing quantative and qualitative information on young people's learning goals and career ambitions between schools and Further Education (FE) providers would enable a smoother transition and maximise the support that could be offered;
- With the removal the Careers Service in 2012, it was questioned as to how comprehensive was the support and careers guidance now offered to young people;
- It was commented that due to the high number of SME's within the city, it was difficult for young people to get a sense of the kind of work required within these businesses, as it was likely to be more diverse, which often required a different level of mental agility;
- What was the evidence that showed that schools and colleges engaged with a Career Hub and the Enterprise Advisor Network provided a more effective CEIAG;

The Director of Education advised that the Gatsby Benchmark was a national benchmark and was not just associated to Manchester. As such, it had provided an assurance that there was a standardised approach to what a universal careers programme should be in schools. In terms of Manchester schools, they were doing

well in making progress towards meeting all benchmarks by September 2020. It was agreed that information on the 29 schools engaged with Inspiring IAG to Members following the meeting

In terms of transition from high school to post 16 education, she acknowledged the comments made around the sharing of quantitative and qualitative information and advised that this was an area that was already being looked at, with a pilot having taken place over the summer which involved information on young people transitioning being shared between schools and post 16 providers on those young people who were at risk of becoming Not in Education, Employment and Training (NEET). Work was also taking place with the secondary school sector on what interventions could be put in place to help prevent young people from becoming a risk of being NEET. There had also been a pilot with Manchester College in sharing Maths GCSE exam scripts where a young person had not passed their GCSE in Year 11, in order to identify specifically where they had not passed so that a tailored package of support could be offered.

The Committee was advised that following the removal of the Careers Service, the Council had retained a commissioned service that worked with schools and specifically ensured that targeted and vulnerable young people had a post 16 destination.

The Head of Work and Skills commented that there was now much greater ownership by schools of what they were providing in terms of careers advice services compared to when this was a city wide provision. It was also commented that the Council now provided up to date labour market information to the careers networks (pre and post 16) and industry experts were brought in to speak to the careers leads to dispel some of the myths around what the barriers to opportunities might be in their sectors.

The Executive Member for Culture, Leisure and Skills commented that there was an opportunity to bring together careers advice service provision in schools together in a much more coherent way. He acknowledged the need to put early interventions in place to support the transition of young people from both primary to secondary and also secondary to post 16 education and also that there was a need to improve the interface between businesses and schools.

Decision

The Committee:-

- (1) Notes the report and progress made to date.
- (2) Requests that any information presented to the Children and Young Peoples Scrutiny Committee around Skills for Life is shared with this committee for information.
- (3) Proposes to hold a follow up meeting with Young People, to be tentatively scheduled to take place between the February and March 2020 Committee meetings.

ESC/20/5 Delivering the Our Manchester Strategy- Update from the Executive Member for Housing and Regeneration

This item was deferred to the Committee's meeting on 5 March 2020.

ESC/20/6 Overview Report

The Committee considered a report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Decision

The Committee:-

- (1) Notes the report;
- (2) Agrees the Work Programme as submitted

Economy Scrutiny Committee – District Centres Subgroup

Minutes of the meeting held on 28 November 2019

Present:

Councillor Shilton Godwin – in the Chair
Councillor Stanton

Councillor Richards, Executive Member for Housing and Regeneration
Councillor Rahman, Executive Member for Skills, Culture and Leisure
Councillor White, Ward Councillor for Old Moat
Councillor Wills, Ward Councillor for Withington
Jennifer Smith, Love Withington Baths
Dr Steve Millington, Institute of Place Management (IPM), Manchester Metropolitan University (MMU)
Helen Power, Levenshulme Market founder

ESC/OSG/19/10 Minutes

The Chair reported that the Scrutiny Support Officer was liaising with Marie Hodgson from Manchester Life regarding a visit to Ancoats.

Decision

To approve as a correct record the minutes of the meeting held on 31 October 2019.

ESC/OSG/19/11 Withington District Centre

The Subgroup received the Vital and Viable Withington report produced by the IPM which provided key insights about Withington emerging from the Vital and Viable District Centres project, drawing on centre audits, footfall data, meetings with the neighbourhood team, and a workshop with local stakeholders. The report also provided the context and background to the analysis of Withington.

Dr Steve Millington from the IPM gave a presentation on this work referring to the main points and themes which included:

- Key strengths and weaknesses of the district centre identified from the workshop with local stakeholders;
- Key priorities for the district centre identified by stakeholders;
- “Quick win” approaches to improve Withington district centre;
- The role of the Withington Village Partnership and We Are Withington group;
- The project to improve the appearance of the area through commissioning street art;
- The impact of “Withington By Night”, an evening of late night opening of shops with entertainment, food and drink; and
- The wider policy implications of this work.

The Ward Councillor for Withington welcomed the progress that had been made over the previous two years and that the work had been led by local traders and residents, in accordance with the Our Manchester approach. He reported that the workshops had looked at the detail of what kind of place the stakeholders wanted Withington to be, while having regard for the challenges presented by the busy bus route of Wilmslow Road and the limited public realm. He highlighted the shutter art project, events such as “Withington By Night” and the forthcoming re-development of the former Nat West Bank as positive changes. He welcomed the increased footfall since the refurbishment of Withington Library which, he reported, was now a major community hub. He informed Members that the Christie Hospital had “walk-in Wednesdays” when staff and other hospital users were encouraged to walk to and use the district centre but that he felt that the Christie could get more involved and that it would be beneficial to have more trees along the route from the Christie to the district centre.

The Ward Councillor for Old Moat thanked the IPM and Council officers for supporting the work in Withington. He informed Members that a Withington Action Plan had been developed in 2010 but that the aspirations for the area had been affected by austerity. He reported that some of the ideas from this original plan were still being pursued but that it was recognised that the Council could not achieve these on its own and that a partnership approach was needed, involving local traders, residents, housing associations, the Withington Civic Society and other stakeholders. He advised that this work was building on the heritage of the area, including conservation area status and the cultural history of the area, and he highlighted the good work which had taken place so far. He advised Members that the footfall data had been useful, reporting that a local trader had changed her opening hours to reflect the footfall levels and that this had increased her trade. He reported that the crowd funder for the street art had been successful not only in raising the money but in generating a lot of comments and ideas about how to improve the area.

The Chair commented that the importance of the library to Withington reflected information from other areas which suggested that public buildings and spaces were important in drawing people into the district centres.

Jennifer Smith from Love Withington Baths reported that Withington Baths had been due to close due to the opening of a new leisure centre at Hough End. She reported that, following a petition and march by local people, the Council agreed to keep the baths open for a further twelve months and that, during that time, the community had put a business plan together to run the baths as a charity, with a board of volunteer directors. She informed Members that a bid had been submitted to the National Heritage Fund to make improvements to the building and the pool. She reported that the aim was for the facility to be a community hub, not just swimming baths, and that they had a community advisory group to ensure that the directors were doing what the community wanted. She informed Members about the co-working space located at the baths. She outlined her role in getting local traders working together and the organisation of events such as “Withington By Night” and projects such as the Withington Walls Project, reporting that local people were being consulted on the images for the street art. She reported that future plans included working more with the Christie Hospital, to increase links between the hospital and the district centre, including have pop-up shops within the Christie and maps to show users of the

Christie the local amenities. In response to a question from the Chair, Jennifer Smith confirmed that she was employed part-time by Withington Baths and this included recruiting and supporting volunteers and working with other organisations that complemented their work, such as health services, and bringing them into the baths.

A Member, who was also a Ward Councillor for the neighbouring ward of Didsbury West, highlighted the impact of the busy traffic, particularly double decker buses, and questioned whether anything could be done to mitigate the impact. He suggested that those involved in creating a map for Withington liaise with Councillor Andrew Simcock who had led on the creation of a map for Didsbury. He also questioned whether the forthcoming re-development of part of the Christie's site would include shops and the impact of this on the district centre. The Neighbourhood Manager advised that the original plans for the Christie's new building had included commercial space on the ground floor but that this had been revised, following feedback from local people and Ward Councillors. The Ward Councillor for Withington advised that the building would now only have a café.

The Subgroup discussed the type and longevity of the businesses investing in the area. The Neighbourhood Manager reported that some businesses were planning to make a long-term, significant investment in Withington district centre. The Ward Councillor for Old Moat highlighted some of the changes which were impacting on the type of businesses in Withington, for example, a reduction in students in the area and changes in the way people found new homes impacting on the number of takeaways and letting agents in the area. He informed Members that the area's empty unit rate was similar to the national average.

The Executive Member for Housing and Regeneration reported that some of the key learning from the work in Withington was the importance of a broad stakeholder group, including residents, traders and wider partners, the challenge for the Council in how to engage with, support and sustain such a group and how to develop a strong sense of place and a vision for the area.

The Planning and Infrastructure Manager reported that since 2009 surveys had been carried out every two years in each district centre on the number of units and the type of businesses occupying them. He offered to share this information, which highlighted changes in the nature of some of the district centres, with the Subgroup Members, to which the Chair agreed.

In response to a Member's question, the Executive Member for Housing and Regeneration advised that it would be difficult to identify one type of business or amenity which was most important as an anchor for district centres. Dr Steve Millington reported that it would depend on the area and that the IPM's approach was engaged scholarship, working with local communities to identify the problems and solutions for that particular area. Helen Power, founder of Levenshulme Market, who also worked for CLES, the national organisation for local economies, advised that an important factor was whether an organisation ensured that money remained circulating in the local economy, for example, through using local procurement chains and recruiting local people.

The Chair summarised some of the key learning from Withington. She highlighted the important role of the local community and how a negative event (the proposed closure of Withington Baths) had been turned into a positive. She advised that the challenge was to continue to sustain this work and keep people engaged which could be done through people taking on tasks such as putting on an event where they could quickly see the impact, for example the increased footfall. She also highlighted the importance of Withington Library and the impact of the public realm, including the challenges presented by the narrow, busy road.

The Ward Councillor for Withington reported that there was a longer-term aspiration to improve the public realm, including making the area more pedestrian and cyclist friendly, as well as ensuring it was Age Friendly.

Following Withington's unsuccessful bid to the Future High Streets Fund, the Chair asked whether there was any news about a second round of funding. Dr Steve Millington advised that this was likely to be in the summer of 2020.

Decision

To note that the Planning and Infrastructure Manager will share information from the surveys of the district centres with the Subgroup Members.

ESC/OSG/19/12 Markets

Dr Steve Millington from the IPM delivered a presentation on markets. The main points and themes included:

- Footfall data from Gorton and Harpurhey which demonstrated the impact of the markets;
- That extending market opening hours correlated with increased footfall;
- The central role that markets could play in revitalising an area, including giving creative young people the opportunity to trade for little or no cost; and
- The opportunity to experiment at a low financial cost, for example seeing if a food market would be successful in an area with a limited food offer.

The Executive Member for Skills, Culture and Leisure emphasised the importance of markets to the vibrancy of district centres and that the markets needed to be relevant to that area and cater to the needs of the local community.

Helen Power delivered a presentation on Levenshulme Market, of which she had been one of the founders. The main points and themes included:

- That the Council had piloted a market in Levenshulme in 2011 but that this had been financially unsustainable;
- That local residents had subsequently worked with the South Manchester Regeneration Team to establish a community-led market as a social enterprise which had opened in 2013;
- That this had been successful and had subsequently expanded;
- That the market had aimed to help address the deeper economic issues in the area;

- The Levenshulme Market Fund, which provided grants to people who wanted to make a difference to Levenshulme high street and that a report on the impact of this was available on the market's website;
- Work with community groups, including groups from black and minority ethnic (BAME) communities, to get them more involved in opportunities relating to Levenshulme Market;
- Work to develop a High Street Health report for Levenshulme;
- The key findings from the Social Value Report produced to assess Levenshulme Market's first five years, which was available on the market's website; and
- The diversity of the market traders, including the number of women starting micro-businesses.

The Neighbourhood Manager reported that it had been challenging at the beginning to develop a sustainable market in Levenshulme. He informed Members that this had involved a lot of work from Helen Power and the other market directors and a small amount of investment from the council, in the region of £30,000 to £40,000, but that the risk had been worth it due to what had been achieved. He advised that the Council should consider how it could empower local people to take risks.

The Executive Member for Housing and Regeneration reported that the Levenshulme night markets had provided a focal point and led to local people going out in Levenshulme rather than the city centre.

Helen Power reported that, through the market, an informal network of traders had developed which supported new businesses onto the high street. The Chair commented that there were similarities between the work in Levenshulme and in Withington, in particular the partnership approach and local people driving change using their understanding of the area.

In response to a question from the Chair, Helen Power reported that she had only become aware that a footfall counter had been installed at a meeting approximately three months' ago. She informed Members that anecdotally traders would say that part of the reason they had chosen the area was the sense of community, demonstrated through the market, and the community of support amongst the traders. She advised Members that Levenshulme Market was rooted in the place it represented, being run by and having traders from the local area and being sensitive to the needs of the local community.

The Executive Member for Housing and Regeneration advised that it was important to ensure that footfall data was being shared with relevant stakeholders.

The Head of Wholesale and Retail Markets informed Members about the Council-run Manchester Markets. The main points and themes included:

- That Manchester Markets operated as a business unit within the Council and ran the retail markets at Longsight, Gorton and Wythenshawe;
- That there had not been any investment in the markets' buildings and infrastructure for several years;

- That the retail sector and markets were facing challenging times and that nationally market footfall had decreased;
- That there had been a shift from traditional markets to markets offering food and services;
- That markets supported local communities, acting as places for social interaction, facilitating community cohesion and inclusion, supporting areas' distinctive characters, providing deprived areas with affordable and fresh produce and supporting traders;
- That the Council had commissioned a consultancy company, Ekosgen, to produce a report on the social and economic impact of the three retail markets and that it was hoped that the report would underpin any requests for funding for the markets in future;
- That business plans were being produced to develop and cosmetically improve the markets at Longsight and Gorton; and
- That Wythenshawe Market faced additional challenges and that plans for the next five years were being discussed in relation to this.

The Chair commented that the benefits of the markets were not limited to the financial benefits for the Council as, for example, they could improve wealth distribution in the city.

The Executive Member for Housing and Regeneration asked whether there was a role for markets in meeting the needs of under-served communities. The Head of Wholesale and Retail Markets advised that this would not necessarily be achieved through establishing a permanent market due to the costs of this but that it could be achieved in other ways, for example, by working in partnership with other providers of markets to provide ad hoc markets in those areas. Helen Power advised that bringing in market stalls from elsewhere, for example through agencies, would miss the opportunity to add social value and keep money and employment within the local area. The Chair commented that a larger market with more stalls would generate more interest and questioned whether a mixture of local stalls and those brought in from elsewhere was possible. The Development Manager for Manchester Markets advised that markets were flexible and adaptable so a mixed approach could be used.

Dr Steve Millington advised Members that, while markets could be important drivers of footfall, the IPM's Markets Matter report had found that there were some "dead" markets which had not adapted to the changing retail environment. He suggested that regulations for markets could be eased, diversity improved and young entrepreneurs, who could not afford to open a shop, could be encouraged to trade on markets. The Head of Wholesale and Retail Markets commented that setting up a market was not a panacea for everything and that there were challenges in attracting traders and creating a successful market.

In response to a Member's question, the Head of Wholesale and Retail Markets reported that there were challenges with Wythenshawe Market and that Manchester Markets was currently subsidising this market. She reported that Gorton Market was bucking current trends as it was still a traditional market but continued to be popular. She outlined the improvements planned for Gorton Market, including night markets

and evening events, and for Longsight Market, including a food market and new seating area.

The Chair commented that the partnership approach had been very successful in Levenshulme and could be emulated elsewhere, noting that some areas would need longer-term investment than others depending on the level of community engagement and local capacity.

Decision

To thank the guests for their contributions.

ESC/OSG/19/13 Underserved Communities

The Subgroup received a report of the Strategic Director (Growth and Development) which considered underserved communities.

Officers referred to the main points and themes within the report which included:

- Communities that surrounded an existing district centre which was underperforming;
- Communities without reasonable access to a district or local neighbourhood centre;
- Emerging communities without reasonable access to shops and other community facilities or to a designated district centre;
- Key findings to date including the latest trend in the District Centre Survey: Planning Use Classes; and
- The on-going centre audit which had evolved from the IPM's Vital and Viable pilots.

In response to a Member's question about decisions on new housing development in relation to their distance from district centres, the Planning and Infrastructure Manager advised Members that the location of new housing developments was partly determined by the availability of housing sites. He outlined the considerations for areas where there was expected to be an increase in housing development and how new residents could be encouraged to use the facilities in their local area. The Head of Local Planning and Infrastructure and City Policy reported that district centres tended to have better transport links so this was another argument for having higher density housing around district centres.

In response to a Member's question on what the Council could do to fill vacant business units, the Head of Local Planning and Infrastructure and City Policy advised that there could be some opportunities to use business rates relief to address this and that he would look into this.

Dr Steve Millington reported that, while vacancy rates were used as a Key Performance Indicators for district centres, their usefulness as an indicator of centre performance was affected by "sticky leases", where businesses had ceased trading but continued to pay rent to the landlord. Furthermore, he advised, if there were no

vacant units in a district centre for different types of businesses to move into, this restricted the district centre's ability to change.

Members discussed where people who lived in areas which did not have a local district centre currently went for shopping and leisure activities. The Chair commented that creating a local district centre could impact negatively on other areas which would lose their business. Dr Steve Millington advised that sometimes the solution could be cheaper public transport to district centres. The Head of Local Planning and Infrastructure and City Policy agreed that public transport was important.

The Executive Member for Housing and Regeneration informed Members that the information in the report was a starting point and that further work needed to be done. She advised that this information could then be used to inform Council decisions on where capital investment was most needed and would have most impact. She reported that more work needed to be done on ensuring that people in all areas of the city had access to fresh produce. The Chair supported these comments.

The Chair advised that partnership working tended to be easier in more affluent areas but that these were not the areas most in need of investment. She reported that future housing development was primarily in areas which were served by district centres but that some of these district centres needed to be enriched. She commented on the impact of the improvements to Withington Library and advised that the Council should consider what other opportunities there were to enrich other district centres. She advised that consideration should also be given as to how local neighbourhood centres could be augmented to improve the local services to people who did not live near to a district centre.

Decision

To note the report.

ESC/OSG/19/14 Terms of Reference and Work Programme

The Subgroup received the terms of reference and work programme.

Decision

To note the terms of reference and agree the work programme.

**Manchester City Council
Report for Information**

Report to: Economy Scrutiny Committee - 6 February 2020
Subject: Delivering the Our Manchester Strategy
Report of: Executive Member for Housing and Regeneration

Summary

This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester strategy for those areas within the portfolio of the Executive Member for Housing and Regeneration.

Recommendations

The Economy Scrutiny Committee is invited to note and comment on the report.

Contact Details:

Name: Cllr Suzanne Richards
Position: Executive Member for Housing and Regeneration
Telephone: 0161 234 3355
E-mail: cllr.s.richards@manchester.gov.uk

1.0 Introduction

- 1.1 The Our Manchester Strategy, formally adopted by the Council in January 2016, is a vision which plans to get us where we need to be in 2025.
- 1.2 Manchester is growing, going global and connecting communities to chances for a good life but we have also got some of the lowest wages, the nation's unhealthiest people, more rough sleepers, and too many litter grot spots. We have still got lots to do.

On the way to 2025, we have set some shorter-term goals for 2020:

- Fewer kids in care
- Fix roads, bus and cycle lanes
- Join up Health & Social care
- Better school results
- Cleaner Green places
- Better and affordable homes
- More recycling and less waste
- Work and skills for better pay

- 1.3 Executive Members are collectively and individually responsible for supporting the delivery of the Our Manchester Strategy and for providing political oversight and direction to officers achieve better outcomes for Manchester residents.

2.0 Executive Member for Housing & Regeneration

- 2.1 As Executive Member my portfolio includes the Residential Growth Strategy, affordable housing, housing management, private rented sector, district and neighbourhood centre improvement and other physical regeneration programmes.

3.0 Building Together - Manchester Labour's Promise to Manchester

- 3.1 In May 2019, I was re-elected as Executive Member and there was at that election a new Manchester Labour manifesto which need to be reflected in my priorities for the year ahead.
- 3.2 There are a number of the promises which are specific to my portfolio:

3.3 Housing

- Reject Tory/Lib Dem definition of affordability - 80% of market rent. We believe that no one should have to spend more than 30% of their household income on their housing costs, and for individuals and families on the lowest incomes even that is too much.
- We have successfully trialled landlord licensing and will now seek to identify further areas across Manchester to roll out to over the coming year.

- We have put an extra £1/2 million a year into the budget and will use all the powers we have to the full to tackle rogue landlords and we will re-invest monies received from civil penalties into further work targeting rogue landlords.
- We will raise awareness of tenants' rights and develop an updated Tenants Rights Charter in collaboration with renters in the City.
- We will work with partners across the city to support those living in substandard or unsafe accommodation to ensure that they are aware of their rights and signposted to appropriate advice and legal support.
- We will support Manchester residents to ensure that they do not bare the burden of post Grenfell remediation works.
- We will lead the way on Zero Carbon housing by piloting new build affordable housing and retrofit schemes in the next year.
- We will campaign to end 'no fault' evictions.
- We will campaign for an extension of devolved powers at a Greater Manchester level to regulate the growth of Short Term lettings (airBnB) in the City.
- We will campaign for powers to control rents and for minimum guaranteed tenancies of at least 3 years in the private rented sector.

4.0 Priorities update:

4.1 Affordable Housing

Manchester is going to deliver a minimum of 6400 new affordable homes in Manchester between 2015 - 2025. The Council is forging a new and improved strategic relationship with the Manchester Housing Providers Partnership (MHPP) as a major delivery partner and with Homes England to provide substantial grant funding. The Council is investing its land to support the building of at least 50% of the new affordable homes as well as delivering some homes directly.

We have at the last two Executives agreed land disposals to One Manchester and Wythenshawe Community Housing group for the delivery of 100% social housing schemes.

Project 500

A small sites (less than 25 plots) review has been undertaken which has identified approximately 140 sites and circa 600 plots have been identified as being suitable for new affordable homes. So project 500 has grown already with additional sites requiring more due diligence to bring them forward.

These sites will be direct delivery by Registered Providers who will also be supporting a number of Community Led Housing schemes. Details of the sites will be presented to members through a number of drop in sessions in the new year.

Northwards & the HRA

As the current contract with Northwards is coming to an end a review of the ALMO has been commissioned (as has taken place in the past.) Kevin Lowry has been appointed our Interim Director of Housing and Residential Growth. He will act as the Council's representative for the ALMO and will be conducting the review. The initial stage of the review will be concluded by the end January 2020.

Alongside this advice has been sought on an affordable housing vehicle which we hope to be able to present to members in the new year.

4.3 Right to Buy buy-backs

At the November Executive we set out a clear policy around purchasing back Right to Buy properties where the buyers intend to sell within 10 years of the original purchase. Manchester loses a significant amount of social properties every year to Right to Buy, which takes hundreds of homes annually out of the market that would otherwise go to Manchester people on the housing register.

We are beginning to see more Right To Buy homes being offered back to the Council, so it was important we formalise a policy. As financially we are not in a position to purchase every home that becomes available we are also working with our Registered Provider partners who are in a better position to do so. This policy will ensure that if providers are able purchase former Right to Buy homes, they will be rented at no more than the Local Housing Allowance level to ensure they're as accessible to Manchester people as possible.

Right to Buy Fraud

As a result of Officers work to safeguard against Right to Buy fraud we had a successful conviction back in october. Crimes like this make all our jobs that much harder to do. It is important we send a clear message that we are looking out for this type of fraud and will take tough action when it is discovered.

5.0 Housing Enforcement

Selective Licensing

Manchester currently has four selective licensing areas, encompassing approximately 2,000 private rented properties. The pilot areas and duration of each scheme are as follows:

| | |
|-----------|---------------------------|
| Crumpsall | 13 Mar 2017 - 12 Mar 2022 |
| Moss Side | 8 Jan 2018 – 7 Jan 2023 |
| Moston | 23 Apr 2018 – 22 Apr 2023 |
| Old Moat | 23 Apr 2018 – 22 Apr 2023 |

Progress made up to November 2019 in licensing properties and carrying out compliance inspections is set out below.

| Pilot Area | No. PRS | No. not licensable | Appls Received | Licences Granted | Compliance Inspections |
|------------|---------|--------------------|----------------|------------------|------------------------|
| Crumpsall | 358 | 54 | 326 | 326 | 58 |
| Moston | 394 | 71 | 286 | 229 | 11 |
| Moss Side | 1217 | 268 | 1019 | 502 | 81 |
| Old Moat | 312 | 30 | 254 | 134 | 1 |

Work to ensure all relevant properties are licensed is nearing completion, and compliance work will then increase for the remaining years of each scheme. A full report reviewing the Selective Licensing schemes so far will be submitted to Scrutiny in March 2020, where progress and outcomes will be reviewed and four further areas to extend the scheme to will be identified.

HMO Licensing

Following the extension to mandatory HMO Licensing there are now 1,818 licensed HMOs across Manchester, with the majority located in South Manchester due to the high student population and requirement for shared accommodation. The HMO legislation changed in October 2018 to include smaller HMOs occupied by 5 or more persons sharing amenities. This has resulted in 996 new applications. The figure includes 110 applications passported over from Selective Licensing which now meet the new HMO licensing requirement.

Each HMO is subject to a pre-licensing inspection to ensure the property meets HMO standards on space and amenities and safety standards. 838 pre-licensing inspections have been carried out since January 2019. As a result of these inspections 536 hazard letters have been issued and 12 enforcement notices served for serious disrepair. 78 revisits to check compliance have been carried out.

206 HMO applications are currently in progress, around 30 new applications are currently received each month and a project team has been developed to progress work around suspect properties.

Since the changes in October 2018 the Team have applied conditions to reduce occupancy at 49 properties due to inadequate provision of space or amenities. Many landlords have said they plan to extend, re-configure layouts

or add amenities to ensure they comply with the HMO standards around space and amenities.

During the period of a HMO licence, a compliance inspection is carried out to ensure the licence holder is complying with licensing conditions and meets the HMO management regulations. Since October the Team have carried out 275 compliance inspections. 19 properties found to be broadly compliant and 5 properties to be non compliant, resulting in enforcement notices. 272 are now fully compliant.

The Team have also set up a robust referral process with colleagues in Licensing and Out of Hours and Neighbourhood Compliance for any HMO licensed properties where there has been significant issues with noise or waste. Cases are investigated to ensure the licence holder is complying with licensing conditions and working with the Council to address any concerns. Failure to do so may result in enforcement action by the Housing Compliance and Enforcement team

Service Requests

From April 2019 to November 2019 the Team received 1,233 requests for service from tenants. These will relate to disrepair issues, as well as landlord harassment and illegal eviction allegations. Service requests have been increasing.

In Quarter 1 (Apr, May, Jun) 363 received compared to 344 in 2018 (5% increase) In Quarter 2 (Jul, Aug, Sep) 477 received compared to 409 in 2018 (16% increase)

We have had a focus on housing communications on the Council's social media channels to drive up awareness of tenants' rights. Therefore, this rise in service requests could be due to increased knowledge of the team. We will continue to monitor to identify any trends.

153 enforcement notices have been served by the Requests for Service Team, including 39 Environmental Protection Act Notices, 40 Improvement Notices under the Housing Act, 1 Emergency Prohibition Order and 7 Emergency Remedial Notices.

The Team are now working more closely with colleagues in Homelessness, particularly where illegal evictions may have been carried out.

Rogue Landlords / Proactive work

The Rogue Landlord Team has been running since April 2018. The team comprises of 3 housing officers who work closely with fire officers, police, immigration and other agencies to target and tackle Rogue Landlords across Manchester, addressing poor housing conditions and resolving problems for the wider community.

Since April 2019 the team has inspected 280 properties across the city. 11 Prohibition Orders and 44 Improvement Notices have been served for hazards including Excess Cold, Fire, Damp and Mould, Lack of Smoke Detection and Electrical Hazards. The number of Prohibition Orders served is high, and although this reflects the conditions the team are finding, this must remain a last resort and be monitored to ensure tenants are not being adversely affected through this work.

Since April 2019, the team have completed 6 'Days of Action' involving other agencies, including the Fire Service, Immigration, GMP and Manchester City Council Neighbourhood Teams. These took place on Ashton New Road and Ashton Old Road, Moston Lane, Hyde Road, Dickenson Road and most recently Princess Road in Moss Side. Visits took place to inspect properties to ensure they were safe and habitable for tenants. Enforcement work such as Emergency Remedial Action, Prohibition Orders and the serving of Improvement Notices have seen improvements in housing standards in these areas.

Many landlords are working closely with the team to improve the conditions of their property portfolios and those that aren't are being held to account.

Civil Penalties

The introduction of Civil Penalty Notices (CPNs) has provided an additional enforcement tool. Since January 2019 10 civil penalties totalling £94,000 have been issued and a further fifteen cases are being considered. Civil Penalties can be used as an alternative for prosecution for various offences under the Housing Act and monies recovered from the fines are invested back into enforcement activity within the Housing Compliance and Enforcement Team.

Landlord Engagement

The Team were successful in gaining £10k funding from BEIS (Dept Business, Energy and Industrial Strategy) to develop methods to simplify the way regulation is delivered in the Private Rented Sector. We know informal and positive engagement with landlords has reduced and are using the funding to explore ways to improve landlord/ regulator relationships and understand the support needed. This has involved informal drop in sessions on changes to HMO licensing, surveys at these sessions to gather feedback on wider regulation, the drafting of simple landlord checklists (to include waste and recycling issues) and better co-ordination of activities with LOOH and Neighbourhood Compliance Teams.

This work has been well received by Landlords so far, and several have offered to test and give feedback on resources developed. The Team have also bid for external funding to develop a landlord forum and a landlord training package.

Private Rented Sector Strategy Refresh

A number of roundtable sessions have been held with Members looking at our approach and powers around the Private Rented Sector in the city. This was followed by a consultation with partners, residents and landlords in November. The consultation is currently being evaluated and final proposals and a refreshed strategy will be brought to Scrutiny in March.

Section 21

The Queen's speech confirmed that proposals for the abolition of no fault evictions will go ahead. However, proposals were also confirmed to make it easier for Landlords to gain back possession of their homes through the courts when there is good reason to do so. This I am sure will come as no surprise to members. We will await further details as the Bill comes forward and ensure that we work with our MPs to try and influence the final form of any legislation.

6.0 Northern Gateway SRF

We were hoping to hear back from Government in relation to our Bid for £51.6m Housing Infrastructure Fund to unlock Redbank / New Town neighbourhoods in the Autumn. Due diligence has been undertaken by Homes England and MHCLG. An announcement on the outcome of the bid has been delayed by the General Election. We anticipate a decision in early 2020. The Council and our joint venture partner FEC have committed to undertaking a first phase of delivery in Collyhurst. A more detailed consultation exercise with residents is anticipated to commence in the New Year.

Reports setting out the joint ventures Strategic Business Plan and details of first phase of delivery are scheduled for consideration at February's cycle of Economy Scrutiny and Executive.

7.0 Climate Emergency - Zero Carbon Housing

We are working with each of the organisations that manage the 16,000 council-owned homes to identify what physical works are required to the properties in order to reduce their carbon consumption. Initial estimates from Northwards Housing suggest that work to the 13,000 properties they manage will cost at least an extra £107m. We have also asked them to consider how they can encourage their staff and residents to change behaviours to reduce their carbon impact. Northwards Housing have been extremely active in this area and have achieved Platinum level for Carbon Literacy amongst their staff.

Across the wider social housing sector the registered providers have worked collaboratively for a number of years to identify best practice in retrofitting their homes and are undertaking works across the city. This has included installation of solar PV panels, ground source and air source heat pumps, external cladding to some homes and one RP (One Manchester) has converted a block of maisonettes to meet the PassivHaus standard as well as delivering new build PassivHaus homes in an affordable tenure.

Conversations are ongoing about how we might also work together on the 'winning hearts and minds' element of tackling climate change and the behaviour change which is needed to reach our zero carbon goals.

In November the Council supported the Manchester Low Carbon Homes event, which I attended as a speaker and panel member for the opening session. This was the highest attended event they have held across the UK and all the tickets were taken before the promotional work for the event kicked in. This I believe is a positive sign of the level of engagement and desire for action in Manchester across the whole housing sector. Feedback to note from the event was that 'no access to funding' was highlighted as a barrier preventing 55% of attendees from retrofitting. Key outcomes from the event were to develop a Manchester Retrofit Plan, (working with GM colleagues) and to host a follow up event in 2020.

8.0 Short Term Lettings

Manchester recognises that its Nightly Letting Sector (short term lets) is popular and growing. Such accommodation brings benefits to our City, homeowners are able to benefit from additional income whilst presenting visitors with an affordable and comfortable alternative to hotels.

However, whilst most homeowners let their homes within the law and maintain excellent standards, this is not always the case (whether intended or unintended). When managed poorly there can be an adverse impact on both the safety of occupiers but also on the amenity of neighbours.

There is also a concern that with the spread of short term accommodation, efforts made to re balance our neighbourhoods with good quality family homes is being undermined.

The Small task group of Members and Officers has met a number of times and developed an action plan around the areas the Council currently has power and influence.

Our powers to limit such adverse impacts are limited, however, we are committed to tackling the negative aspects of short terms lets wherever possible. Through a multi-agency approach involving officers from the Housing, Neighbourhood and Planning teams we are exploring what action can be taken to manage such issues.

The Planning team for example are investigating a number of alleged short term lets across the city and whether there is sufficient evidence to pursue action. Members may recall this is an area which has continued to attract attention given, outside of London, planning powers are weak and proving there is an unauthorised use is challenging.

Notwithstanding this there has been some success with enforcement action being upheld on a property close to the Airport in 2017 and more recently an agreement has been reached for part of a property to cease use as a short

term let in Cheetham without the need for formal action. In both cases there had been a protracted investigation process and the results clearly merited the approach, it is acknowledged this is resource intensive.

Currently, there is a further property which is under consideration for formal action. This is at an early stage and is being closely monitored. Dependant on the evidence officers are exploring whether this could be used as an example to test the existing planning regime.

We are also progressing developing a Short Term Letting Charter to launch in the new year and building an evidence base on the impact of Short Term Lets in the city to support future lobbying.

9.0 High Rise Fire Safety

The Council has been named as one of the first 'early adopters' of the Hackitt Review's recommendations for building safety. The review was undertaken in the wake of the Grenfell tower tragedy and is intended to act as a guidance for behaviours around the management of high-rise properties to ensure fire and building safety for residents.

The main aims of the scheme of early adopters is for members to:

- Lead and Drive forward Hackitt recommendations to champion building safety and share best practice to encourage culture change across industry.
- Implement changes across their organisations to ensure building safety is considered upfront so that buildings they are working on are safer for residents, prior to changes in regulations and legislation.
- Support Government and play an active role in the development of building safety policy.

We continue to support Manchester Cladiators and will be hosting a meeting with them in the New Year for blocks that are still struggling to get a fair and equitable resolution to their remediation works.

We are supporting Inside Housings current campaign calling on Government for a building safety fund which is not limited by height or to ACM buildings only and a national taskforce capable of inspecting buildings, prioritising work according to risk and ordering builders/building owners to carry it out.

**Manchester City Council
Report for Information**

Report to: Economy Scrutiny Committee – 6 February 2020

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Work Programme
- Items for Information

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Wards Affected: All

Contact Officers:

Name: Mike Williamson
Position: Team Leader- Scrutiny Support
Telephone: 0161 234 3071
Email: m.williamson@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

Items highlighted in grey have been actioned and will be removed from future reports.

| Date | Item | Recommendation | Response | Contact Officer |
|-------------|---|--|--|-----------------|
| 10 Oct 2018 | ESC/18/45 Gap analysis of the City's Bus network service | To request information including a summary of data that has been used to date to underpin current findings, including information on frequencies of services and services that have been removed or reduced in the last three years. | An email was sent to officers on 20/1/2020 seeking a response this recommendation. | Richard Elliott |

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **27 January 2020**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

| Corporate Core | | | | | |
|--|--|----------------------------|--------------|----------------------------|--|
| Subject/Decision | Decision Maker | Decision Due Date | Consultation | Background documents | Officer Contact |
| Collyhurst Regeneration Ref: 15/005 The approval of capital expenditure for land and buildings in Collyhurst. | City Treasurer (Deputy Chief Executive) | Not before 1st Mar 2019 | | Business Case | Eddie Smith, Strategic Director (Development and Growth) e.smith@manchester.gov.uk |
| Estates Transformation Ref:2017/06/30D The approval of capital spend to ensure that the operational estate is fit for purpose. | City Treasurer (Deputy Chief Executive) | Not before 1st Mar 2019 | | Business Case | Richard Munns r.munns@manchester.gov.uk |
| To report on changes to the Council's Allocations Scheme. 2019/04/25D To agree the changes to the Allocations Scheme. | Executive | 16 Oct 2019 | | Revised Allocations Scheme | Martin Oldfield m.oldfield@manchester.gov.uk |

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|--|---|--------------------------|--|---|--|
| Development of new build Gorton Hub (2019/07/26C) Development of a multi-partner hub building in Gorton District Centre to deliver health and care services alongside space for One Manchester and a reprovisioned library | Executive | 16 Oct 2019 | | Executive Report and Checkpoint 4 Business Case | Richard Munns r.munns@manchester.gov.uk |
| Hammerstone Road Depot refurbishment (2019/07/30A) The approval of capital expenditure to refurbish the depot to increase utilisation, reduce carbon emissions and improve the accommodation. | City Treasurer (Deputy Chief Executive) | Not before 2nd Sep 2019 | | Checkpoint 4 Business Case | Georgia Cayton, Estates Service Lead Tel: 0161 234 4659 g.cayton@manchester.gov.uk |
| Development and Growth | | | | | |
| Brownfield Land Register Update 2019 2019/03/01D To publish Manchester's Brownfield Land Register. | Deputy Chief Executive, Strategic Director (Development and Growth) | Not before 29th Mar 2019 | | Report and Recommendation | Richard Elliott, Head of Policy, Partnership and Research r.elliott@manchester.gov.uk |

| | | | | | |
|---|---|-------------------------|--|----------------------------|--|
| <p>Delivering Manchester's Affordable Homes to 2025 - Establishment of Strategic Partnership with Homes England (2019/09/05A)</p> <p>To negotiate and formalise a Strategic Partnership with Homes England to enable the delivery of Manchester Affordable Homes to 2025</p> | Strategic Director - Development and Growth | Not before 4th Oct 2019 | In consultation with the Executive Members for Housing and Regeneration and Finance and HR | Report and Recommendation | Steve Sheen s.sheen@manchester.gov.uk |
| <p>Delivering Manchester's Affordable Homes to 2025 - Disposal of sites (2019/09/05B)</p> <p>To agree the disposal of sites in Council ownership for the provision of affordable homes</p> | City Treasurer (Deputy Chief Executive) | Not before 4th Oct 2019 | In consultation with Strategic Director (Growth and Development) and Executive Members for Housing and Regeneration and Finance and HR | Report and Recommendations | Steve Sheen s.sheen@manchester.gov.uk |
| <p>Delivering Manchester's Affordable Homes to 2025 - Establishment of Partnership arrangements with Registered Providers (2019/09/05C)</p> <p>To establish partnership arrangements with Registered Providers</p> | Strategic Director - Development and Growth | Not before 4th Oct 2019 | In consultation with City Treasurer (Deputy Chief Executive) and the Executive Members for Housing and Regeneration and Finance | Report and recommendation | Steve Sheen s.sheen@manchester.gov.uk |

| | | | | | |
|--|---|-------------------------|---|----------------------------|--|
| together with their partners/consortium for defined areas in the North, Central, South and Wythenshawe areas of the City. | | | and HR | | |
| Delivering Manchester's Affordable Homes to 2025 -Agreement of legal terms (2019/09/05D) To enter into and complete all necessary legal documents and agreements to give effect to delivering Manchester's Affordable Homes to 2025 | City Solicitor | Not before 4th Oct 2019 | | Report and recommendations | Fiona Ledden, City Solicitor fiona.ledden@manchester.gov.uk |
| Buying back former Council properties - Policy approval (2019/09/05E) To approve a policy for the Council to buying back properties which have been sold under the Right to Buy to increase the amount of social housing and to reduce the number of former Council properties entering the private rented sector. | Strategic Director - Development and Growth | Not before 4th Oct 2019 | In consultation with the City Treasurer (Deputy Chief Executive) and the Executive Members for Housing and Regeneration and Finance and HR, following consultation with local Ward Members. | Report and Recommendation | Martin Oldfield m.oldfield@manchester.gov.uk |

| | | | | | |
|--|---|--------------------------|--|--|--|
| Buying back former Council properties - Setting of purchase prices (2019/09/05F) To agree purchase prices and make any necessary arrangements to purchase properties in line with the policy | Strategic Director - Development and Growth | Not before 4th Oct 2019 | In consultation with City Treasurer (Deputy Chief Executive) and the Executive Members for Housing and Regeneration and Finance and HR | Report and recommendation | Martin Oldfield m.oldfield@manchester.gov.uk |
| Northern Gateway Strategic Business Plan (2019/09/11A) To approve the Strategic Business Plan for the Northern Gateway Joint Venture | Executive | 11 Dec 2019 | | Executive Report and Draft Strategic Business Plan | Eddie Smith, Strategic Director (Development) e.smith@manchester.gov.uk |
| Land Disposal at Blackrock Street, Beswick (2019/09/11C) To agree the disposal of land at Blackrock Street, Beswick to One Manchester to facilitate the delivery of 25 social rent homes. | City Treasurer (Deputy Chief Executive) | Not before 10th Oct 2019 | | Executive report - 16.10.19 Executive Report - Eastlands Regeneration Framework 13.12.17 and 13.03.19 Economy Scrutiny and Executive Report – Delivering Manchester's Affordable Homes | Richard Cohen r.cohen@manchester.gov.uk |

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| | | | | to 2025 06.09.19 & 11.09.19 | |
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3. Economy Scrutiny Committee Work Programme – February 2020

| Thursday 6 February 2020, 10.00am (Report deadline Monday 27 January 2020) | | | | |
|---|--|--|-----------------------------------|--|
| THEME – | | | | |
| Item | Purpose | Executive Member | Strategic Director / Lead Officer | Comments |
| Refreshed Budget 2020/21 proposals | The Committee will consider the refreshed budget proposals for 2020/21, following consideration of original proposals at its January 2020 meeting | Councillor Ollerhead (Exec Member for Finance and HR) Cllr Leese (Leader) Cllr Richards (Exec Member Housing and Regeneration) | Carol Culley Eddie Smith | |
| Northern Gateway Strategic Business Plan | To receive a report that seeks Executive's approval on the Strategic Business Plan for the Northern Gateway Joint Venture | Councillor Leese (Leader) | Eddie Smith | Executive report Part A and Part B reports |
| Delivering the Our Manchester Strategy | This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester | Cllr Leese (Leader) | Cllr Leese | |

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| | Strategy for those areas within the portfolio of the Leader | | | |
| Delivering the Our Manchester Strategy | This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester Strategy for those areas within the portfolio of the Executive Member for Housing and Regeneration | Cllr Richards (Exec Housing and Regeneration) | Cllr Richards | |
| Overview Report | The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information. | | Mike Williamson | |

Thursday 5 March 2020, 10.00am
(Report deadline Monday 24 February 2020)

THEME –

| Item | Purpose | Executive Member | Strategic Director / Lead Officer | Comments |
|-------------------------------------|--|---|--|---|
| District Centres | To report on the work undertaken by the District Centres Sub Group to enable its findings to be integrated into Local Plans. | Cllr Richards (Exec Member for Housing and Regeneration) | Eddie Smith | Invite Professor Cathy Parker, Institute of Place Management. |
| Withington Village Development Plan | To receive a report that provides details of the draft Withington Development Pan prior to public consultation. | | Eddie Smith Martin Saker | |
| Overview Report | The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information. | | Mike Williamson | |

| Themes identified at the Committee's Work Programme setting meeting (Items highlighted in grey indicate that these have been included in the work plan of one of the above meetings) | |
|--|---|
| Theme | Tentative Date of meeting |
| The Effects of Poverty on the City To include information on:- <ul style="list-style-type: none"> • Data at a ward level on employment/unemployment rates, self-employment and zero hours contracts, unfilled jobs (how Manchester residents are being trained/upskilled) • Family Poverty • Inclusive Growth (with reference to specific activities) • Equality of jobs and the roll out of the Greater Manchester Good Employment Charter • Work with Schools (promotion of entrepreneurship) | TBC |
| Young People <ul style="list-style-type: none"> • Follow up to the Young People's Workshop in November 2017 (additional workshop session to be arranged) | Provisionally between Feb and March 2020 meetings |
| Moving from Growth to Wellbeing To include information on:- <ul style="list-style-type: none"> • The impact on Manchester residents as the City's economy grows and how these people are supported to ensure they are not left behind • The pace of growth in Manchester's economy • The impact of the growth in Manchester's economy on BAME groups | TBC |

| Previous Items identified by the Committee to be scheduled (New items added in blue) | | | | |
|---|--|---|--------------------------------|---------------------------|
| Theme – Strategic Regeneration | | | | |
| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| GM Spatial Framework | To receive an update on the implementation of the GMSF and its implications for Manchester | Cllr Leese | Richard Elliott Eddie Smith | |
| Manchester's Local Plan | To receive an update report in relation to Manchester's updated Local Plan following consultation with Manchester residents and key stakeholders | Cllr Leese | Richard Elliott Eddie Smith | |
| Outcome of the consultation with stakeholders in relation to the proposed Housing Affordability Zones | To receive a report on the outcome of the consultation with stakeholders on the four proposed Housing Affordability Zones | Councillor Richards (Exec Member for Housing and Regeneration) | Eddie Smith | See November 2017 minutes |

| Theme – Transport and Connectivity | | | | |
|---|--|--|-------------------|---------------------------|
| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| HS2 update | To receive an update on the progress that has been made with the delivery of HS2 and the impact this will have on the city's economy | Cllr Leese | Eddie Smith | |
| Bus Franchising update | To receive an update on the Greater Manchester Mayors proposals to franchise the regions bus service impact this will have on the city's economy | Cllr Leese | Richard Elliott | |
| Theme - Skills development for Manchester residents aged 16 and over. | | | | |
| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| Higher Education provision and its impact on the City's economy | To be determined | Cllr Rahman (Exec Member Skills Culture and Leisure) | Angela Harrington | |
| Employment Contracts and Labour Market Flexibility | To receive a report on changes in employment contracts and labour market flexibility and the implications for workers in Manchester. | | Angela Harrington | See February 2016 minutes |

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| Hospitality and Tourism skills gap | To receive report on the issue around skills challenges within the hospitality and tourism sector | Cllr Rahman (Exec Member Skills Culture and Leisure) | Angela Harrington | See November 2017 minutes |
| Theme – Growing the Manchester Economy | | | | |
| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| Business Survival rates and the impact on the economy | To receive a report that details the survival rate of new start up business within the city and the economic impact to the city when these businesses fail | Councillor Leese | Mark Hughes (The Growth Company) Eddie Smith Angela Harrington | |
| City Centre Business Engagement | TBC | Councillor Leese | Eddie Smith | |
| Theme - Miscellaneous | | | | |
| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| Development of a Manchester City Council Energy Company | To receive a report on whether the Council was considering a scheme to develop its own energy company | Councillor Leese | Eddie Smith | See November 2017 minutes |
| Economy Dashboard 2019/20 – Quarter 3 | To receive the 2019/20 Quarter 3 Economy Dashboard | N/A | Lewis Smith | To be submitted to March 2020 meeting |

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| Outcome of the findings from the Tyndall Centre for Climate Change Research | To receive a report in regards to what is needed to be achieved at Manchester Airport to address carbon emissions | Councillor Stogia | TBC | TBC |
| Theme – Incorporating Inclusive Growth into Council Services/strategies | | | | |
| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
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